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work in shaping the Challenger launch decision. She argues that the cost of failure, or risk was so high that the decision makers could not have decided to go ahead with the launch, as failure would jeopardize their organizational goals that were competing with safety of the mission. Risk and the Work Group Culture

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Diane Vaughan is an American sociologist and professor at Columbia University. She is known for her work on organizational and management issues, in particular in the case of the space shuttle Challenger Disaster.. In the understanding of safety and risk, Vaughan is perhaps best known for coining the phrase "normalization of deviance", which she has used to explain the sociological causes of ...

Diane Vaughan - Wikipedia

Setting a NASA record for false starts, STS 61-C was launched January 12. Efforts for the January 26 Challenger launch from Kennedy Space Center, Cape Canaveral, Florida, were coordinated by the top technical managers and administrators in NASA's four-tiered launch decision chain.

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